

Update on transformation programme

October 2021



Case for Change

Our case for change focusses on the more pressing priorities for health and care in Staffordshire and Stoke on Trent

Key considerations in our Case for Change



Our Case for Change highlights many areas where the system could improve, both outcomes and performance

- Delivering for our deprived population
- Responding to an ageing population
- The healthcare needs of the population are growing, with increasing levels of long-term conditions
- Improving life expectancy
- Mortality varies significantly across the STP, and there is a high incidence of death from avoidable causes
- The quality of healthcare could be improved to better manage demand and address performance challenges
- The financial challenge is significant, and will require efficiencies across all areas of the system
- * Restoration and recovery following COVID-19
- * Learning from COVID-19
- * Population health management and prioritisation programme

Transformation programme

Current projects

- Maternity care South Staffordshire
- George Bryan Centre South Staffordshire
- Urgent and Emergency Care (UEC)
- Difficult decisions (DD)
- Community diagnostic hubs

Future projects

- Planned care
- Community hubs South East/ South West Staffs
- Integrated Community Beds South East/ South West Staffs



^{*}Alignment to Mental health transformation programme and primary care transformation

Sense check involvement

Seeking to:

- Understand people's experiences of these services since 2019/20 (COVID-19/temporary changes)
- Inform and seek views on the models of care and any new considerations (clinical/operational) since 2019/20
- Understand if there is anything new/ any new negative impacts that we need to be aware of to inform the development of proposals
- Sense check the desirable criteria (UEC/Difficult Decisions)

Get involved

During the listening exercises we will seek feedback through:

- Virtual events (where appropriate)
- Online surveys
- Phone calls and emails to community groups/seldom heard groups to seek feedback and offer focus groups
- Targeted promotional activity aligned to each demographic audience
- For help taking part or more information phone 0333 150 2155

https://www.twbstaffsandstoke.org.uk/get-involved/health-and-care

Our journey of involvement is on our website, including the report of findings from:

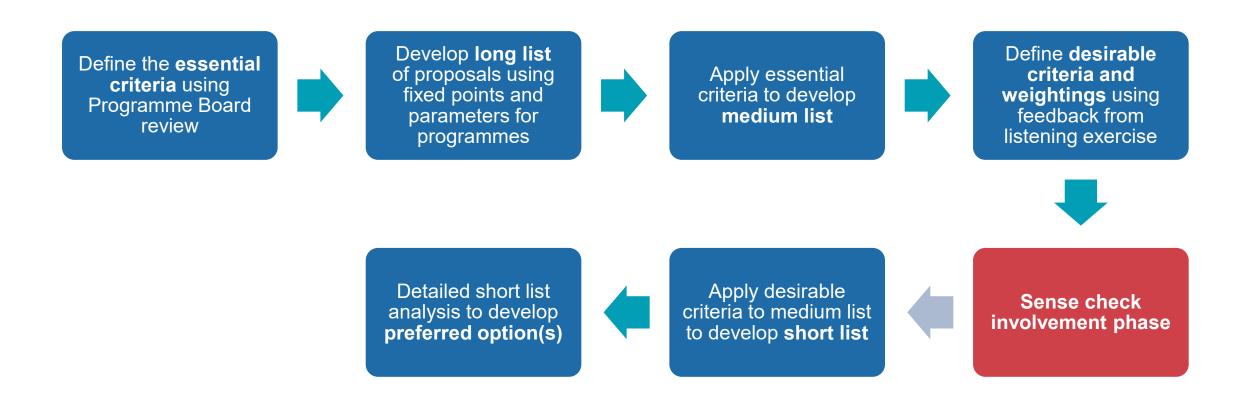
- 2019 Listening Exercise
- COVID-19 experience (Summer/Autumn 2020)

C&E provisional milestones (Summer-Winter)

| Activity | Date | July | \ugust | september | October | Vovember | December | January | February |
|--|------------------------|----------|--------|-----------|---------|----------|----------|----------|----------|
| Maternity sense check involvement | 16.07.21 - 15.08.21 | <u> </u> | A | CO | U | _ | ä | <u> </u> | |
| Maternity option appraisal process/assurance | 06.09.21 – Autumn 2021 | | | | | | | | |
| Community diagnostics listening exercise | 26.07.21 - 23.08.21 | | | | | | | | |
| Community diagnostics option appraisal process | Autumn 2021 | | | | | | | | |
| DD sense check involvement | 13.09.21 – 10.10.21 | | | | | | | | |
| DD option appraisal process | Autumn-Winter 2021-22 | | | | | | | | |
| George Bryan sense check involvement | 07.07.21 – 31.10.21 | | | | | | | | |
| George Bryan option appraisal process | Autumn-Winter 2021-22 | | | | | | | | |
| UEC listening exercise | 22.09.21 – 31.10.21 | | | | | | | | |
| UEC option appraisal process | Autumn-Winter 2021-22 | | | | | | | | |

Options appraisal process

The options appraisal process uses the feedback from the listening exercise alongside, clinical feedback and data analysis to develop proposals for future service change



What are essential and desirable criteria?

1st step: essential criteria (hurdle)

- Clinically safe
- Delivers national priorities/guidance
- Meets the local needs of the population

Applied by the technical experts

2nd step: desirable criteria

Informed by involvement activity and weighted out of 100

Used by our technical experts to inform the medium list. Further workshops with reference group to inform the medium list

Finance:

Separate process, applied later in the development of proposals.

All proposals presented to NHS England must be financially viable.



Overall timeline

