

Scrutiny Annual Report 2020-2021



Chairman's Foreword

Welcome to Staffordshire County Council's Annual Scrutiny Report. I have pleasure in introducing this report which summarises the work that our Select Committees have undertaken over the last 12 months.

This has been a year of unprecedented change, when the Covid-19 pandemic took hold and the Country had to act to make drastic changes to everyday life and routine services. Local Authorities had to operate differently, many services were suspended, schools and public facing services closed, and resources reallocated to point of most need. The Council had to adapt and rise to emerging challenges and demands facing our services, citizens, partners and businesses. Throughout the year new guidance, new pressures and the emerging severity of the situation meant that Local Authorities had to continue to adapt and change.

The Council's scrutiny function has kept a close eye on the changing landscape, new ways of operating, allocation of resource and change through necessity to ensure that all citizens welfare and wellbeing is protected. Flexibility and innovation has resulted in significant progress in the use of new technology and partners and voluntary organisations have worked closely with the Council to maintain equity and supply of services and healthcare to vulnerable people. How the Local Authority adapts and operates post pandemic will be of great focus for scrutiny.

On behalf of the Chairmen of our Select Committees, I would like to thank all Councillors and Officers for their continued support during these ever-challenging times.

Councillor Colin Greatorex

Chairman of the Corporate Overview and Scrutiny
Committee

Select Committee Chairs



Councillor Colin Greatorex
Chairman of the Corporate Review Committee



Councillor Jeremy Pert
Chairman of the Healthy Staffordshire Select Committee



Councillor Ian Parry
Chairman of the Prosperous Staffordshire Select Committee



Councillor John Francis
Chairman of the Safe and Strong Select Committee

Introduction

This year saw a different way of working for Select Committees owing to the Covid-19 pandemic and imposition of social distancing restrictions. At the start of the pandemic Corporate Review Select Committee was the only Select Committee to meet virtually and as such took the lead on the help and support being provided to the public and local businesses. When necessary arrangements were in place, all four Select Committees held virtual meetings which were broadcast to the public through live webcasts on the Staffordshire Web.

Work programmes were refreshed to ensure that the right things were considered at the right time, that resources were where they needed to be, to ensure services kept pace with Government guidance, to communicate to local residents, to ensure access to services could be maintained and to plan for the lifting of restrictions as quickly and safely as possible.

Officers and Partners have all worked closely together to maintain checks and balances for service delivery, to re-assure the public and to plan for the future.

What is Overview and Scrutiny

Good scrutiny is an essential part of the Council's governance framework and is integral to decision making. Select Committees in Staffordshire fulfil the statutory responsibility placed on local authorities to review and scrutinise decisions and actions taken, and they play a vital role in influencing services and shaping policies and plans which affect our business and our citizens.

What is a Select Committee

This report refers to Select Committees that were in place in 2020-21. For the remainder of this report we refer to Select Committees, however from May 2021 Select Committees became known as Overview and Scrutiny Committees.

Staffordshire County Council's (SCC) Constitution allowed for four Select Committees. The Select Committees investigate issues affecting the communities of

<u>Corporate Review Committee</u> This is the Council's Principal Scrutiny Committee, responsible for the overall management and coordination of Select Committees as well as; overall performance; Strategic Corporate Planning; improvement and transformation; the Local Enterprise Partnership; and the Council's support services. It also deals with any Executive decisions that have been called in.	<u>Healthy Staffordshire Select Committee</u> The Select Committee is responsible for scrutiny of matters relating to the planning, provision and operation of health services in the Authority's area, including public health and adult social care, in accordance with regulations made under the Health and Social Care Act 2001 and subsequent guidance.
<u>Prosperous Staffordshire Select Committee</u> The Select Committee is responsible for scrutiny of achievement against the Council's strategic ambitions for promoting prosperity and economic growth including highways infrastructure and connectivity and flood and water management, education, learning and skills.	<u>Safe and Strong Communities Select Committee</u> The Committee is responsible for scrutiny of safeguarding vulnerable people, community safety and localism.

Staffordshire. Each Select Committee has its own area of responsibility which is themed around SCC directorates and reflect the priorities in the Corporate Plan.

The terms of reference are approved by Council and are set out in the Constitution:

Each Select Committee is made up of County Councillors from the different political parties represented on the County Council. They consist of a Chairman, Vice Chairman and members. Some committees also have co-opted members who are District or Borough Councillors or who are co-opted for their particular expertise.

Select Committees are designed to support and enhance the decision-making process, they aim to make a positive impact by supporting the development of policy, monitoring performance and making important recommendations that will lead to

improvements in services and make best use of resource in everything the Council does.

Select Committees are able to review and scrutinise a wide range of functions and responsibilities including those delivered in partnership with other agencies and organisations. Partnership working is an integral part of the scrutiny process and of good governance which creates a platform to question, shape and develop policies and services with key strategic partners for the people and communities of Staffordshire.

How Does Scrutiny Work

Scrutiny Members identify matters that are importance to local residents or business, or that are of strategic importance to deliver services in order to meet the Local Authority duty as required by law and form a scrutiny work programme for the year.

Select Committees can invite people to attend meetings or inquiry sessions to provide information, explain structures and situations and respond to questions. Committee meetings take place regularly, they are usually open for the public to attend and they are broadcast on the Staffordshire County Council website.

Other methods of scrutiny where members investigate a topic in depth are scrutiny reviews or working groups, these take place over a set period of time and are scoped to ensure the right focus and evidence is gathered to inform a final report and recommendations. Review reports are usually reported to Cabinet or the lead for an external organisation, for example the Chair of a Clinical Commissioning Group.

How Does Scrutiny Make a Difference?

There are many ways scrutiny can have impact, by looking closely at something Members gain an understanding of the facts, the issues and of different perspectives and scrutiny starts to make a difference. How?



Alignment to the Corporate Plan

The Select Committees remit and work programmes are developed to ensure that scrutiny reinforces the value and importance of challenge and they are aligned to the ambitions and delivery of the principles, priorities and outcomes of the Staffordshire Corporate Plan.

'The Staffordshire Vision: A county where big ambitions, great connections and greener living give everyone the opportunity to prosper, be healthy and happy.'

Principles	Select Committee remit
Our workforce will be ambitious for Staffordshire, and make a difference for our people	Corporate Review
Be digital, using technology and data to connect, inform and support our citizens	Corporate Review
Think climate change in all we do to limit our impact on the planet	Corporate Review
Our Pledge: Deliver value for money for residents and businesses and live within our means	Corporate Review

Outcomes Everyone in Staffordshire will: —	Select Committee remit
Have access to more good jobs and share the benefits of economic growth	Prosperous

Be healthier and independent for longer	Healthy Staffordshire
Feel safer, happier and more supported in their community	Safe and Strong Communities

Priorities	Select Committee remit
Help Staffordshire's economy to grow and generate more good jobs	Prosperous Staffordshire
Invest in infrastructure for growing communities	Prosperous Staffordshire
Improve education and training so that lifelong learning offers everyone the opportunity to succeed	Prosperous Staffordshire
Inspire healthy, independent living	Healthy Staffordshire
Support more families and children to look after themselves, stay safe and well	Healthy Staffordshire
	Safe and Strong Communities
Encourage residents and communities to help themselves and one another	Safe and Strong Communities

What Did Scrutiny Do In 2020-21?

	Select Committee Activity	2020-21
	Number of meetings	30
	Number of reports	61
	External Partners at meetings	62
	Call ins	1
	Working Groups	2

This table provides a snapshot of scrutiny activity this year. Later in this report tables are provided to list all of the topics considered in Select Committee meetings in 2020-21 (see appendix 1).

How Has Scrutiny Added Value?

Corporate Review Select Committee

The Corporate Review Select Committee focus is on the principles in the corporate plan that build a strong organisation, keep Staffordshire strong and look to future proof services and resources.

Staffordshire County Councils **Response to Covid-19** was a regular feature on the agenda. The Committee considered matters that impacted on residents to give assurance and monitor progress, these included food distribution, care home operations, PPE support, School and nursery services, Business support, Covid testing and the work of the Local Resilience Forum (LRF) which co-ordinated the multi-agency response.

The **Staffordshire Covid-19 Local Outbreak Control Plan (LOCP)** was a particularly informative session which was attended by a number of Health Care providers. The LOCP was a new and important role for local authorities and helped to prepare for 'Best', 'Middle' and 'Worst' case scenarios, in respect of testing and response to local outbreaks.

The Councils **Covid-19 - Financial situation** was discussed regularly the information provided related to Government funding and Infection Control Fund grants specifically provided to care providers. Members found that loss of income, and unachievable savings from service transformation or unmet budget savings had added to financial pressures. Key financial concerns were the increased demand in adult social care and children's services; support for local businesses; economic regeneration; the delivery of transformation and cost reduction savings; and a shortfall in Business rates.

The Communities Delivery Plan was discussed under the **Communities Principle - Update and Plan for 2020/21**. The Committee understood that the impact of Covid had hit families with Children with Special Educational Needs and Disabilities (SEND) more harshly than most, particularly those out of School/Education settings and felt that more work was needed to address this through the Digital Inclusion Plan.

The Committee considered an update on **Gender Equality** to look at the actions taken to advance equality and inclusion for the workforce and for Elected Members and explored how gender imbalances in different roles would affect the pay gap. Later in the work programme they also considered the draft **Parental Leave Policy for Members**, this policy was aimed at bringing the arrangements for Elected Members in line with those of staff, taking into account that Members procedures and processes needed to be slightly different because they were elected. The Committee recommended that the Cabinet Member consider a number of

amendments and suggestions made at the meeting prior to the final policy being considered at Council.

The Committee considered **Integrated Performance** quarterly, as an outcome of scrutiny of Quarter 2 (2020-21) performance the Committee asked to look deeper into the findings from the **Covid 19 Residents survey**. They considered the key messages from the full survey which revealed essential qualitative data to inform service shaping and delivery.

Members explored and commented on the work being undertaken to tackle **digital exclusion in Staffordshire**, they reviewed the approaches in the context of Economy, Infrastructure and Skills, Social Care and Health, Families and Communities and the overall impact on service delivery. It was found that Digital is fundamental to the way Staffordshire County Council works as an organisation and how we interact with our partners, citizens and communities. Digital is one of the four key principles set out in our Strategic Plan 2018-22 and the Committee recognised the need for the Council to ensure that as many of our residents as possible are digitally included, to be able to access, have support available and use the wealth of digital information. They agreed to continue to monitor progress in this area.

Reports and minutes <http://moderngov.staffordshire.gov.uk/mgCommitteeDetails.aspx?ID=604>

Call-In

The Corporate Review Committee also considers 'Call-In' of Cabinet Decisions. In February 2021 it considered a call-in of a decision relating to **Protecting Cannock Chase Special Area of Conservation for Future Generations**.

This issue was of public interest and had been high profile. Prior to Cabinet considering the special area of conservation the Prosperous Staffordshire Select Committee had carried out scrutiny of the proposals to mitigate the impacts of increased visitor numbers to Cannock Chase Special Area of Conservation, including changes to visitor infrastructure at the Council-owned country park such as car parking and site infrastructure. At that meeting the Cabinet Member and public representation were invited to consider the proposals with Members and concerns raised prompted a further report and meeting on matters in relation to consultation. It was agreed to refer their views and comments to the Cabinet 20 January 2021 when making its decision.

Following a Cabinet decision scrutiny has five working days to call-in a decision. The Corporate Review Select Committee called in the decision and a meeting was convened on 5 February 2021 to consider the decision taken by Cabinet and the detailed reasons for the call-in prior to implementation. Members questioned the Cabinet Member on the detail and their concerns in relation to the decision. Following detailed discussion Committee made a recommendation within the options available to them and agreed for the decision to be implemented as set out in the original decision notice. This was agreed by a majority.

More information on the work of the Committee can be found at <http://moderngov.staffordshire.gov.uk/ieListMeetings.aspx?Committeeld=871>

Healthy Staffordshire Select Committee 2020/21

The Healthy Staffordshire Select Committee focus is to ensure that health and care services in Staffordshire are doing everything they can do and have to do to look after resident's health and wellbeing.

This year Covid-19 presented many and varied challenges for Adult Social Care, Public Health and NHS services, with pressures not known in recent years and an urgency to adapt and respond to the developing situation. Lockdown 1 impacted on health and care services, not only by Covid itself, but by closure and suspension of other services, staffing pressures and residents' concerns.

The Committee considered other **service reviews and changes to maintain oversight of services** Members reviewed decisions made by the Council in 2019 to ensure that they remained appropriate in light of the pandemic.

At the start of the pandemic it was important to have a wide view of situation, the Committee considered many aspects of **the impact of Covid-19 on health and care services**. Members scrutinised the rising infection rates, pressures on health and care services and the various measures implemented to deal with the effects of the Pandemic including:- service changes to comply with social distancing guidelines, forward planning for a increase in demand, ensuring access to services by existing patients and reaching residents in high risk groups. They identified immediate actions aimed at **improving access to services in the County** and considered the **restoration and recovery of services** following the first lockdown of the pandemic.

The Committee discussed **Residential Care Provision in Staffordshire they were assured that** measures were in place to respond to the Covid-19 pandemic and satisfied that the County Council had implemented a Care Homes Support Plan, in line with Government guidance to put in place additional funding and a range of requirements (advice and guidance; training and support; Personal Protective Equipment and testing and surveillance and response to cases and outbreaks). In March 2021 the Committee considered the impact of Covid-19 on **the County Council's strategy for provision of care homes for the elderly in Staffordshire** and the measures to develop the care home market, increase supplies and ensure that the needs of older people could continue to be met at a cost effective price. Projections of future demand were to be remodelled in Spring 2021 with a view to republishing a revised approach to influence the market late 2021. The Committee agreed to revisit the revised approach in the work programme for 2021-22.

The Committee discussed the **implementation of the extended Flu vaccination programme** and were assured that stocks of vaccine were adequate to meet the needs of Phases 1 (over 65-year olds) and 2 (over 50-year olds) in Staffordshire but were determined to highlight any issues in individual localities to the Clinical Commissioning Groups (CCG). In February 2021 the Committee considered the

implementation of the Covid-19 Vaccination Programme in the County and agreed to keep progress made in its roll out under close review.

The Committee considered the **mental health burden** arising from the 2020 Covid-19 Pandemic and **Public Health responsibilities**. They found that although the long- term effects of the pandemic were not yet known, actions to improve mental health in the wider population would require a sustained system-wide, multi-agency approach.

Members evaluated the **lessons learned so far during the pandemic** with regard to mental health services, virtual appointments and engagement with local communities, they agreed to give reassurance and encouragement to local residents to attend **GP surgeries** as necessary and asked for further data relating to face to face and virtual appointments by general practice.

The Committee invited partners from the CCG, University Hospital North Midlands NHS Trust (UHNM), University Hospitals of Derby and Burton NHS Foundation Trust (UHDB) and Royal Wolverhampton NHS Trust (RW) and other organisations to attend meetings to provide information, plans and statistical data about several key services and to respond questions about performance, plans and changes to services. They considered a range of key health topics:

- **Backlog of hospital appointments as a result of the pandemic**
- **Winter Plans for the 2020/21 season**
- **Reconfiguration of the Community First Responders (CFR) Service in the County**
- **NHS hearing aid provision in Staffordshire**
- **Together We're Better – NHS Digital programme and key learnings from the 2020/21 Covid-19 pandemic**

The Committee emphasised Health Scrutiny's statutory duty to consider consultation on **substantial variations** in service provision and they considered the status of critical services and other local health facilities temporarily closed or impacted by the pandemic, highlighting the health inequalities that may have arisen during the pandemic.

The Committee considered proposals for the **development of an Integrated Care System (ICS) for Staffordshire and Stoke-on-Trent** to reconfigure the County's current clinical commissioning arrangements into a single strategic unit and develop Integrated Care Partnerships and sustainable Primary Care Networks. A further report provided joint consultation findings and advised that the General Practices had supported their merger into a single strategic commissioning body. The Committee will continue to engage with health partners on the development of an ICS for Staffordshire and will undertake further scrutiny in 2021-22 work programme.

More information on the work of the Committee can be found at <http://moderngov.staffordshire.gov.uk/ieListMeetings.aspx?Committeeld=871>

Prosperous Staffordshire Select Committee

The Select Committee's focus is on the Council's strategic ambitions for promoting prosperity and economic growth including highways infrastructure and connectivity and flood and water management, education, learning and skills.

The Committee considered a report regarding proposals to protect **Cannock Chase Special Area of Conservation (SAC) for Future Generations**. Whilst they accepted the need for mitigating action to protect the SAC, they were mindful of user groups' concerns and therefore asked Cabinet to review the consultation they had undertaken to ensure it had been sufficiently robust and inclusive. In addition, they made additional recommendations in order to mitigate concerns raised.

In their Quarterly dates, the Deputy Leader and Cabinet Member for Economy and Skills updated the Committee on progress being made towards securing the **Economic Recovery, Renewal and Transformation** of the County. They heard of the challenges ahead arising from the pandemic but noted that the Authority were continuing to support businesses and contribute towards shaping the future recovery of the County. Members highlighted, the importance of revitalising high streets and town centres, attracting high skilled, well paid jobs and raised concerns regarding behavioural changes brought about by on-going 'lockdowns'.

The Committee discussed **the economic impact of HS2 in Staffordshire** and scrutinised the action being taken to secure the best deal for Staffordshire in terms of mitigation measures, compensation for residents, improved connectivity and economic growth. Owing to the importance of the issue, they decided that HS2 would be a standing item at each meeting in 2021-22.

An update was considered by the Committee on preparations for returning **children to school from 8 March 2021**, in line with Government's direction. They were reassured that most Staffordshire schools had remained open for vulnerable children and the children of key workers. However, some schools were forced to close owing to local outbreaks of Covid-19). During their deliberations, Members raised specific concerns regarding:- (i) The health and safety of school communities and implications for the wider population ; and (ii) the quality of learning achieved during the pandemic,.

The Cabinet Member updated the Committee on the **impact of the pandemic on home to school transport**. Transport had been provided for all pupils who needed it and the Council had worked closely with bus, coach and taxi operators to ensure their businesses were sustainable, as far as possible, through the pandemic. Members were pleased to note that school transport would be ready to return to full operations from 8 March 2021.

More information on the work of the Committee can be found at <http://moderngov.staffordshire.gov.uk/mgCommitteeDetails.aspx?ID=868>

Safe and Strong Communities Select Committee

The Committee focus is on safeguarding vulnerable people, community safety and localism. The key focus of scrutiny during the year was the impact of the 2020/21

Covid-19 pandemic on the County Council's work to safeguard children and vulnerable adults.

The Committee considered the **Customer Feedback and Complaints Service – Adults Social Services Annual report 2019/20** the Authority has a statutory duty to publish details of complaints made under the NHS and Community Care Act 1990 and Local Authority Act 1970. The committee was encouraged that the volume of complaints had been relatively small in relation to the extent of Adult Social Services provided by the Authority. There had been 187 Stage 1 – Local Investigation complaints and 35 Stage 2 - Local Government and Social Care Ombudsman complaints. The Committee was encouraged to find that there had been no complaints requiring independent investigation. Members were satisfied that the Authority had taken appropriate steps to improve service delivery where necessary.

The Committee considered the **Customer Feedback and Complaints Service – Children's Social Services Annual report 2019/20** which had been prepared to comply with the Authority's statutory duty to publish details of complaints made under the Children Act 1989 Representation Procedure (England) Regulations 2006. The committee was encouraged that the volume of complaints had been relatively small in relation to the extent of Children's Social Services provided by the Authority. The number of complaints received during the year was as follows:- (i) 124 Statutory Stage 1 – Local Investigation complaints; (ii) 12 Statutory Stage 2 – Independent Investigation complaints; (iii) 1 Statutory Stage 3 – Complaint Review Panel complaints; (iv) 47 Local Government and Social Care Ombudsman complaints; (v) 169 Corporate Stage 1 – Local Investigation complaints and; (vi) 18 Corporate Stage 2 – Internal Review complaints. Members welcomed that 225 complements had been received during the same period. Members were satisfied that the Authority had taken appropriate steps to learn from the criticisms made and improve service delivery where necessary. Committee requested more real-time data relating to complaints in order to assist them in their overview and scrutiny role.

Committee considered reports relating to **Court Backlog: Impact on Children's Social Care** and the **Impact of Covid-19 on Children appearing in Criminal Courts**. They heard that the 2020 Covid-19 pandemic had exacerbated a pre-existing backlog in the family and criminal justice systems which, unfortunately, had significant implications for those families and individuals concerned. In addition, there were considerable financial pressures on the County Council from delays in cases being heard. The Committee helped to ensure that appropriate action was being taken by the County Council to highlight the difficulties caused by delays in cases being heard in court, with Central Government, the judiciary, independent sectors and other stakeholders.

Members heard that the number of children and young people in **Elective Home Education (EHE)** in Staffordshire had increased by 537 to 1296 during 2020/21 and was attributed to the pandemic. In these circumstances, the Committee renewed their focus on the progress made by the County Council in implementing the

recommendations from a review of EHE support undertaken in Staffordshire during 2018 in respect of:- (i) off rolling pupils from school to EHE; (ii) an annual event to celebrate achievements of EHE students and; (iii) Staffing levels within the EHE service. They also undertook to continue their efforts towards achieving legislative changes for the establishment of a register of children not attending mainstream schools and associated duties on parents/proprietors of certain educational settings”.

The Committee considered the **Staffordshire and Stoke-on-Trent Adult Safeguarding Partnership Board Annual Report 2019/20**. They noted that there had been 4150 occasions during the year where concerns about adults with care and support needs being at risk or experiencing abuse or neglect were reported, which represented an increase of 439 (11%) compared to 2018/19. Whilst they expressed the need for more consistency in methods of data capture between Authorities to enable benchmarking, they were encouraged by the lessons which had been learnt and commended all Officers and the Independent Chair on their excellent work and commitment to safeguarding.

More information on the work of the Committee can be found at <http://moderngov.staffordshire.gov.uk/mgCommitteeDetails.aspx?ID=870>

What's Coming Up In 2021/22

The Elections in May 2021 has brought a change in Councillors appointed to the County Council, District and Borough Councils

We have entered the municipal year 2021/22 still operating in extremely challenging times. Government has decided not to extend the emergency legislation relating to remote/virtual meetings, but social distancing remains in place. This means that not all meeting rooms have the capacity to hold the full complement of both officers and members. Therefore, we will introduce ‘hybrid meetings’, with Members in attending in person and officers and partners attending remotely, where necessary.

The lessons learned through this period of remote working provides valuable experience and progress for the future of virtual scrutiny work. This will see us working in different ways and engaging the public and partners with more technology-based solutions in the future.

Staffordshire County Council Overview and Scrutiny will start the new Municipal year with development of the work programmes, when the Council and Partners will provide a summary of their services and plans, highlight the challenges and priorities for the services for 2021-22 and beyond in order to identify and prioritise topics for Overview and Scrutiny.

To find out more about Overview and Scrutiny work for 2021-22 visit: [here](#)

Appendix 1: Items considered during the year 2020/21

Corporate Review Select Committee

- Staffordshire County Council response to COVID 19 and regular COVID 19 updates
- Gender Equality Update
- Parental Leave Policy for Members
- Quarterly Integrated Performance Reports
- Staffordshire COVID 19 Local Outbreak Control Plan
- Customer Feedback and Complaints Service – Annual Report 2019-20
- Communities Principle Update and Plan
- Staffordshire COVID 19 Residents Survey – Key Findings
- Digital Inclusion
- Scrutiny of the Medium-Term Financial Strategy 2021-26
- Call – in: Protecting Cannock Chase Special Area of Conservation for future Generations

Healthy Staffordshire Select Committee

- West Midlands Ambulance Service University NHS Foundation Trust – Reconfiguration of Staffordshire First Responders Service and update
- Mental Health Burden & 2020 Covid-19 Pandemic in Staffordshire
- Residential Care Provision in Staffordshire
- Backlog of Hospital Appointments arising from the Covid-19 9 Pandemic
- Winter Plans 2020/21 and the Impact of the Covid-19 Pandemic
- NHS Hearing Aid Provision in Staffordshire
- Adult Learning Disability 2022 Community Offer – Update on Learning Disability Services provided by Staffordshire County Council
- Covid-19 Challenge to Service Delivery
- Digital Inclusion / Exclusion
- Integrated Care System Delivery Plan
- Covid-19 Vaccination Programme
- The Journey towards an Integrated Care System – Stakeholder Engagement
- Together We're Better – Digital Programme Update and Key Learnings from Covid-19 Pandemic
- Care Homes for Older People: Implications of Covid-19 for Council Strategy
- District / Borough Health Scrutiny Activity Updates

Prosperous Staffordshire Select Committee

- The Effects of Covid-19 on Further Education
- Economic Recovery, Renewal and Transformation Strategy and Quarterly Updates
- Community Learning Briefing Paper
- Covid-19 School Update
- Infrastructure and Lighting for Staffordshire Performance Review
- Flood Management
- Draft SEND Strategy and Draft Accessibility Strategy
- North Staffordshire Local Air Quality Action Plan (NSLAQP) – Outline Business Case
- Protecting Cannock Chase Special Area of Conservation for Future Generations
- Household Waste and Recycling Centre Contract – Re- Procurement
- HS2 Updates – Impact on Staffordshire
- Update on Return to Schools and School Transport
- The relationship between Training and Skills and the Future Staffordshire Economy
- Staffordshire Community Learning Service Annual Self-assessment (2019-20)
- Local Cycling and Walking Infrastructure Plan

Safe and Strong Communities Select Committee

- Response to Covid-19 for SCC Children a& Families Services
Stoke-on-Trent and Staffordshire Safeguarding Children's Board (SSSCB)
Response to Covid-19
- Children & Families System Transformation (Exemption paragraph 3)
- Customer Feedback & Complaints Service – Adult Social Services Annual Report 2019-20
- Customer Feedback and Complaints Service – Children's Social Services Annual Report 2019-20
- Court Backlog: Impact on Children's Social Care
- Impact of Covid-19 on Children appearing in Criminal Courts
- Customer Feedback& Complaints Service
- Elective Home Education
- Staffordshire and Stoke-on-Trent Adult Safeguarding Partnership Board Annual Report 2019/20
- Children & Families Transformation Phase 2 Update & Learning from the Serious Case Review
- Contextual Safeguarding and Vulnerable Adolescents
- Commissioning of Child Exploitation and Children and Young People Missing from Home or Care