

Staffordshire Health and Wellbeing Board - 03 June 2021

Integrated Care System Update

Recommendations

The Board is asked to:

a. Note the contents of the report in developing the Staffordshire and Stoke-on-Trent ICS.

Background

- 1. The Staffordshire and Stoke-on-Trent Integrated Care System (ICS) has made real progress over recent months and formal designation was confirmed in March 2021. The ICS development plan submitted in December 2020 detailed our strengths and demonstrated progress against the consistent operating requirements as well as detailing the areas where further development required.
- 2. An interim governance structure based on 'function' has been established. The sub committees that have been formed enable the dual role of an ICS to be fulfilled and ensure that there is full partner engagement in all of this work. We have shown an immediate demonstration of openness and transparency by holding board meetings in public (alternate months from February 2021) with papers published and in the public domain.
- 3. The ICS Delivery Plan actions have been reviewed to determine progress made since the ICS application submission in December 2020. Outstanding actions have been identified with next steps and timelines. The full review is available on request and will be used by the Executive Forum to ensure there is capacity and capability aligned to deliver this agenda at pace.
- 4. The following areas are suggested to frame the thinking around how the ICS responds effectively to the requirements of the NHS White Paper/Legislation and National NHS Planning guidance:
 - a. A timeline reflecting the national and regional route map for progressing the work outlined in the National Planning guidance and regional work streams overlaid with the timelines outlined in the ICS development plan submission. This is will need to be in place to demonstrate the work the system will undertake to deliver the requirements outlined in the White Paper and planning guidance.
 - b. An initial focus on governance arrangements at Place and sub Place level will help to inform both system reporting and clinical leadership requirements.
 - c. Partnership agreement on Terms of Reference and Memorandum of Understandings will assist in ensuring appropriate representation. This will directly support the ICS requirements in relation to 21/22 Planning Guidance.



5. The following sets out a potential route-map/timeline for progressing this work

Activity	Timeline
National NHS guidance expected (likely to be released over	April 2021
several months)	
System Leaders exploratory discussion	April 2021
Implications of National Guidance (informal Board)	May 2021
Staffordshire and Stoke-on-Trent ICS Formal Board:	June 2021
Progress review of principles, functions and structure	
Purpose and principles of Partnership Board	June 2021
Update ICS Development Plan to align with national guidance	June 2021
Confirm and establish place-based (Integrated Care	June 2021
Partnerships, ICP) arrangements to enable places to receive	
any agreed CCG functions and resource to be aligned	
Proposals on Strategic Intent and Commissioning	June 2021
Review current governance arrangements and	July 2021
recommendations to modify	
Establishment of ICS system and Partnership Board Project	July 2021
Plan	
Confirm proposed governance arrangements for health and care	September 2021
partnership and NHS ICS body	
Confirm designate appointments to ICS Chair, Chief Executive	September 2021
and Director of Finance positions (following the second	
reading of the Bill and in line with senior appointments	
guidance to be issued by NHSEI).	
Confirm designate appointments to other ICS NHS body	December 2021
executive	
leadership roles, including place-level leaders, and non-	
executive roles	
Shadow ICS NHS Board and shadow ICS Health and Care	September
Partnership Board commence	/October 2021
Peer review of shadow working (likely regionally co-ordinated)	January 2022
Complete due diligence and preparations for staff and property	March 2022
(assets and liabilities) transfers from CCGs to new ICS bodies	
Submit ICS NHS Body Constitution for approval and agree MOU	March 2022
with NHS England and NHS Improvement	
Confirm designate appointments to any remaining senior ICS	March 2022
roles	
Establish new ICS NHS body with staff and property (assets and	April 1st 2022
liabilities)	
transferred and boards in place	
Statutory Board and Partnership Board formal commencement	April 2022

List of Background Documents/Appendices:

None.



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