

Local Members Interest
N/A

Health and Care Overview and Scrutiny Committee Monday 31 January 2022

Integrated Care System (ICS) update

Recommendation(s)

I recommend that:

- a. The Overview and Scrutiny Committee note the change in the timeline.
- b. The Overview and Scrutiny Committee note the developments in appointments to the NHS Integrated Care Board (ICB).

Report holder: Peter Axon: Interim Chief Executive Designate ICB

Summary

What is the Overview and Scrutiny Committee being asked to do and why?

The Overview and Scrutiny Committee is asked to note the developments in the creation of the ICS, which includes the Integrated Care Partnership (ICP) and the NHS ICB. The details in this paper refer to the refreshed timeline and recruitment to the NHS ICB.

Report

Background

1. ICS Transition Update:

- 1.1 The Staffordshire and Stoke-on-Trent ICS transition arrangements over the last couple of months have taken a number of significant steps forward on the journey to be formally established in July 2022. This paper summarises progress across a small number of key areas, namely –
 - ICS establishment revised timescales
 - Board appointments
 - ICP and ICP strategy development

2. ICS Timeline

- 2.1 On the 24th December 2021 a letter was received from Mark Cubbon, Chief Delivery Officer of NHS England and NHS Improvement (NHSE/I), detailing the new target date of 1st July 2022 for the establishment of the statutory ICSs, this

is to allow sufficient time for the remaining parliamentary stages of the Health and Care Bill. It is expected that there will be a national ICS establishment timeline agreed and published by the end of January 2022.

- 2.2 This new target date will provide some extra flexibility as we prepare for the new statutory arrangements and manage our immediate priorities in the pandemic response, while maintaining our momentum towards more effective system working.
- 2.3 An implementation date of 1st July 2022 means the current statutory arrangements will remain in place until then, with the first quarter of 2022/23 serving as a continued preparatory period.
- 2.4 Within Staffordshire and Stoke-on-Trent, the aim is to continue along our current trajectory with a plan to operate as a Shadow ICB from April 2022.

3. NHS ICB Board Development

- 3.1 During November, following the national advert for the NHS ICB Chief Executive Post, Peter Axon has been appointed as the Interim ICB Chief Executive Designate. Following this appointment, the process for the recruitment to the Board Executive and Non-Executive posts has commenced, so that we have the capacity and capability to undertake the functions of the ICB.
- 3.2 The Non-Executive Directors posts were advertised nationally during December 2021 and the interviews took place on the 12th/13th January 2022, and it is expected that the other ICB Executive Board designate roles will be advertised in January 2022 ensuring that a fully appointed Board of Executive and Non-Executives will be established during March 2022 (noting that there may be a lead time / notice period for some Executive posts).
- 3.3 Each ICB is required to have a constitution and the Bill sets out proposed statutory and mandatory requirements of what must be included, there are sections which are able to be localised, such as ICB Board composition, nomination and selection criteria, and terms of office.
- 3.4 In order to localise those key elements, the ICB leadership undertook a two-phase engagement approach; the first relating to the Board composition and the second covering the other elements of the ICB constitution, this was concluded on the 2nd December 2021.
- 3.5 Through the second phase more detailed feedback was received and points of clarification on a number of areas sort, which have since been reflected in the revised draft version of the constitution which was submitted to NHSE/I on 3rd December 2021.
- 3.6 The summary feedback received and reflected within the draft submission includes:

- Board Membership, further consideration was given to the number of NHS Provider Trust / Foundation Trust (FT) Board members.
 - Further clarification was included with regards to the Deputy arrangements for partner members, the time commitment for partner members, and delegation arrangements for the committees and sub committees.
- 3.7 NHSE/I provided feedback to the ICB leadership team during December on the constitution, and a few minor amendments were made. There will be further opportunities to make amendments to the constitution in the final quarter of 2021/22.
- 3.8 Note: The draft constitution describes two places on the ICB for Local Authorities. It is anticipated that these will be filled by Staffordshire County Council and Stoke-on-Trent City Council Chief Executive Officers.
- 4. ICP Development**
- 4.1 Within the design requirements of all ICSs is the establishment of an ICP. This group has accountability for the approval and oversight of an Integrated Care Strategy that spans Health and Social Care. NHS guidance regarding this indicates that such a strategy is required to be in place by March 2023.
- 4.2 A substantial amount of work has already taken place to support the creation of this document including the recent approval of City and County level Health and Wellbeing Board medium term strategies. Plans are being developed to determine how we approach the interim period up to March 2023 to best align existing system wide strategic objectives with ICB work plans for the next twelve months.
- 4.3 To support longer term planning, an inaugural ICP meeting is expected to occur shortly following the establishment of the ICS in July 2022. This will be a developmental session to support the effective running of future meetings and to socialise the process in place to deliver key objectives for 2022/23 and the evolution of our broader strategy commencing in April 2023.

List of Background Documents/Appendices:

Presentation will be provided on the day

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