

## DECISION NOTICE

### Cabinet meeting - 18 July 2018

Present: Philip Atkins, OBE (Chairman), Mark Deaville, Helen Fisher, Gill Heath, Mike Sutherland, Mark Sutton, Alan White, Philip White and Mark Winnington.

Also in attendance - Susan Woodward

#### PART ONE

#### 12. Decision notice of the meeting held on 21 June 2018

**Decision** – That the notes of the meeting held on 21 June 2018 be approved.

#### 13. Leader's Update

**Decision** – That the oral report of the Leader of the Council giving an update on a range of issues including the excellent facilities available at the FA's national football centre at St George's Park near Burton-on-Trent; the number of grass and woodland fires across the county and the excellent work of our firefighters and everyone involved in containing the fires and keeping the public safe; and the financial shortfall facing the Council as a result of reduced funding and increasing pressures from adult social care and children's services; be noted.

#### 14. Strategic Plan and Financial Planning 2019-2024



“For almost a decade the county council has reduced costs, transformed the council and delivered results: a strong and growing economy with more jobs and opportunities; better schools; and leaner public services.

Our track record shows we are well-run and capable, a council that makes things happen for its people by modernising and taking tough decisions.

However, the increasing pressure on adult social care and children's services means like many councils we are facing some extremely difficult decisions unless national long-term solutions for funding care are implemented.”

Philip Atkins, Leader of the Council



“We are in unprecedented times. Meeting the huge and increasing financial pressures from adult social care and children's services, with reduced funding, simply does not add up.

We started this financial year with a shortfall of more than £35m. We have looked across the county council for savings – but after saving £240m in running costs in the

	<p>past nine years, our time and options are limited.</p> <p>We need the Government to act now and we need the culture of our communities to change swiftly if there is any possibility of avoiding a devastating, lasting impact on core areas such as care, our economy, public health and on our roads”</p> <p>Mike Sutherland, Cabinet Member for Finance</p>
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**Reasons for the Decision** – To inform the Cabinet of the progress being made regarding the development of the financial planning for the council for the period 2019-24.

**Decision** – That, in respect of the Strategic Plan and Financial Planning Exercise 2019-2024, the progress to date be noted and that a further report be submitted to Cabinet in September outlining the Medium Term Financial Strategy for 2019-24.

**15. Treasury Management Report for the Year Ended 31 March 2018**

	<p>“As the UK continues to negotiate its exit from the European Union, the UK economy faces an increasingly uncertain environment. Due to the heightened risks in undertaking its treasury management activities, the County Council retained its policy of using internal cash balances instead of borrowing money. This has delivered significant savings for taxpayers, as the infrastructure to deliver more skilled, better-paid jobs is being funded at a lower cost.”</p> <p>Mike Sutherland, Cabinet Member for Finance</p>
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**Reasons for the Decision** – To inform the Cabinet of the Council’s investment and borrowing activity during 2017/18 including both borrowing and investment decisions taken throughout the year in the light of the interest rates and economic conditions prevailing at the time.

**Decision** – (a) That the treasury management activities for the year ended 31 March 2018, including the Prudential Indicators outturn detailed in Appendix 4 to the report, be noted.

(b) That the use of the Minimum Revenue Provision at 31 March 2018, as set out in paragraphs 34 and 35 of the report, be approved.

(c) That it be noted that the current Annual Investment Strategy is considered prudent and sufficiently robust to meet any market challenges created by the UK’s decision to leave the European Union and that Officers will continue to monitor the position.

## 16. Future Model of Libraries Service



“The way people read and the way they use their libraries has changed dramatically in the last 10 years. In Staffordshire we are committed to working with people to change with them, while keeping their local libraries at the heart of their communities. We’re building on the success of our Community Managed Libraries to plan four more and also to pilot the use of technology to extend opening hours. It allows us to deliver a meaningful, energetic library service across the whole of the county at a time when the council has to make the most of every penny.”

Gill Heath, Cabinet Member for Communities

**Reasons for the Decision** – To consider proposals to further develop the libraries service supported by volunteers and technology, together with expanding the existing community focused model to other libraries to realise further MTFs savings.

**Decision** – (a) That the realigned offer for Staffordshire County Council’s static library Service to realise anticipated MTFs savings by 2020-21, be agreed. (To achieve this the following will be offered - a further 4 libraries for community management; pilot self-service at up to two libraries; and initially reducing the opening hours at Cheslyn Hay Library to 10 hours per week while continuing to seek a community partner to manage and deliver this library).

(b) That if no organisation is identified through the procurement process to manage and deliver the library service at Cheslyn Hay by April 2019, approval be given to consult on closing this library.

(c) That the proposals to redefine and reshape Staffordshire County Council’s Mobile and Travelling Library offer, as described within the report, be agreed.

(d) That the Community Impact Assessment, which analyses the potential impact of these proposals and identifies how this can be mitigated, be noted.

(e) That it be agreed that the evaluation process, previously approved by Cabinet in 2015, be used to select organisations that the Council will contract with to manage and deliver their local library service (Appendix A to the report).

(f) That delegated authority be given to the Cabinet Member for Communities to agree the outcomes of the evaluation and selection process.

(g) That the key milestones, as detailed in paragraph 97 to the report, be agreed.

## 17. Enlargement of Holy Trinity CE (C) Primary School, Burton-upon-Trent

	<p>“Demand for school places, especially in Burton, has been increasing, so it is important that plans are in place to accommodate increased pupil numbers. Holy Trinity CE (C) Primary School is rated by OFSTED as ‘Good,’ and Governors and the diocese are keen to embrace expansion so the school can continue to serve the local community and enable more local pupils to benefit from the valuable education they offer.</p> <p>Every child deserves a good education and the county council is committed to providing the best possible start for young people. With the well-documented rise in birth rates and proposed housing developments, we have to plan ahead so we can continue to offer good and outstanding school places for children in the county.”</p> <p>Philip White, Cabinet Member for Learning and Employability</p>
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**Reasons for the Decision** – To consider approving the publication of a formal statutory proposal to increase the capacity at Holy Trinity CE (C) Primary School to enable the school to accommodate additional children generated from a new housing development planned in the catchment area of the school.

**Decision** – (a) That the publication of a statutory proposal for the increase in school places at Holy Trinity CE (C) Primary School, Burton upon Trent, be approved.

(b) That, subject to there being no objections to the proposal, the Deputy Chief Executive and Director for Families and Communities be authorised to determine the proposal at the end of the representation period.

## 18. First Quarter Integrated Performance Report

	<p>“We have continued to deliver on our priorities through the first quarter of 2018/19. This has included encouraging more people to take responsibility for their own health and plan for their future, enabling us to focus on supporting those who really need our support and help.</p> <p>Social care places great demands on the county council, though there are programmes in place to improve efficiencies and drive down costs, such as through issuing direct payments cards for people to buy their own care. Together with our partners we are promoting healthy lifestyles to ensure people can live longer, more fulfilling lives.</p> <p>We are pleased to see stability in the number of looked</p>
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	<p>after children, with the number of children under a protection plan decreasing.</p> <p>Our economy continues to be strong and Staffordshire maintains low levels of unemployment. Through our economic growth programme, for every £1 invested by the county council approximately £13.60 of external funding is secured. This means more job creation for Staffordshire people. Our work with the local enterprise partnership has involved developing the supply and uptake of learning opportunities in science, technology, engineering and mathematics as these subjects are vital to business and industry.</p> <p>We are also continuing to deliver major highways schemes which pave the way for more prosperity through growing business and homes development and recently completed the Branston Locks project near Burton. These schemes are in addition to our ongoing work to improve and maintain the county's roads.”</p> <p>Philip Atkins, Leader of the Council</p> <p>“Continued pressures from social care and looked after children remain challenges and our teams are working hard to reduce costs and improve efficiencies whilst maintaining high service standards. For example savings are being made through the updating and modernisation of older people day services.</p> <p>We continue to invest where it matters – such as in our Dementia Centre of Excellence projects in Lichfield and Burton, major road schemes to deliver continued economic growth such as the Stafford Western Access Route and our Superfast Staffordshire fibre broadband scheme. This really makes a difference to Staffordshire people in terms of new opportunities, greater prosperity and independent living for as long as possible.</p> <p>At the end of the first quarter of the financial year, the latest revenue forecast outturn shows an overspend of £3.2m, which is just 0.6 per cent of our overall budget.”</p> <p>Mike Sutherland, Cabinet Member for Finance</p>
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**Reasons for the Decision** – To consider an overview of Staffordshire County Council’s progress, performance and financial position in delivering against its Strategic Plan and Delivery Plan.

**Decision** – (a) That the report be received.

(b) That the use of £2.160 million of Contingency to support Children’s Services be approved.

## 19. Greenwood House, Burntwood

	<p>“Improving health and wellbeing, supporting independence at all ages and providing a good quality of life are all key priorities for the county council. This proposal, utilising a previously dormant plot of land to provide additional capacity for the local GP practice, means people in Burntwood can look forward to a new, state-of-the-art accessible practice that meets the needs of local people.”</p>
	<p>Alan White, Deputy Leader and Cabinet Member for Health, Care and Wellbeing</p> <p>“Development of this site into a new health centre for Burntwood will bring major health and wellbeing benefits to the community of Burntwood whilst bringing back into use a plot of land, making best use of the county council’s land holding.”</p> <p>Mark Deaville, Cabinet Member for Commercial</p>

**Reasons for the Decision** – To consider proposals to enter into legal agreements with health partners to design and build a new health centre on land owned by the council known locally as Greenwood House, Burntwood.

**Decision** – (a) That the redevelopment of the council-owned Greenwood House site in Burntwood to provide a new purpose-built health centre, with adjoining pharmacy unit and associated parking, through a long term lease; the terms of which be delegated to the Property Sub Committee for approval, be agreed.

(b) That the successful application to NHS England’s (NHS-E) Estates and Technology Transformation Fund (E&TTF) to fund the construction of a new health centre, (subject to approval of a Final Business case by NHS-E Project Appraisal Unit), be noted.

(c) That the principle of funding the construction of the adjoining pharmacy as an investment on a commercial basis be approved; subject to approval of a Final Business Case by the Property Sub-Committee.

(d) That design drawings be made available for public review to inform the planning process followed by a subsequent planning application to Lichfield District Council.

## 20. Forward Plan of Key Decisions

The Forward Plan of Key Decisions for the period 15 August to 19 December 2018, which detailed the following issues, was approved:

<b>Subject Matter</b>	<b>Contact</b>
i54 Western Extension Project Update	Name: Anthony Hodge Tel: (01785) 277204
Modernising Adult Social Care Programme – Blueprint and Business Case	Name: Andrew Sharp Tel: (01785) 276841
New Schools proposed across Staffordshire in the next five years up to the academic year 2022/2023	Name: Andrew Marsden Tel: (01785) 278787
Modernising Social Care Pathway - Carers Pathway Review	Name: Andrew Sharp Tel: (01785) 276841
Approval for Staffordshire County Council to Join Midlands Connect Sub-National Transport Body as a Constituent Member	Name: Clive Thomson Tel: (01785) 276522
Strategic Plan and Medium Term Financial Strategy 2019-2024	Name: Rachel Spain Tel: (01785) 854455
Annual Review of Penda Property Partnership Plan and SAMP	Name: Ian Turner Tel: (01785) 277228
Outturn Report for Treasury Management for half year ended 30 September 2018	Name: Johirul Alam Tel: (01785) 276011

## 21. Exclusion of the Public

**RESOLVED** - That the public be excluded from the meeting for the following items of business which involve the likely disclosure of exempt information as defined in the paragraphs of Part 1 of Schedule 12A (as amended) of Local Government Act 1972 indicated below.

### PART TWO

The Cabinet then considered the following matters and took decisions thereon:

## 22. Exempt Decision Notice of the meeting held on 21 June 2018

(Exemption paragraph 2, 3 and 4)

## 23. Strategic Plan and Financial Planning 2019-2024

(Exemption paragraph 3)

## 24. Adult Learning Disability Community Offer 2022 Programme

(Exemption paragraph 3)

## 25. JNC For Coroners Pay Review

(Exemption paragraph 3)

**Philip Atkins**  
**Leader of the Council**