



Cabinet meeting on 18th April 2018

**Fourth Quarter Budget Monitoring Report
2017/18**



**Quote from Philip Atkins, Leader of the Council and Mike Sutherland,
Cabinet Member for Finance**

Philip Atkins, Leader of the Council, said:

“Throughout the last quarter of the financial year we have seen continued successes in working towards a more prosperous county where more people are living independently.

Staffordshire has had near full employment for some time now with our claimant count below both regional and national averages. Our efforts are focused on the creation of higher value jobs and we recently announced plans to extend the acclaimed i54 South Staffordshire business park to create up to 2,700 better paid jobs. We are also working with our partners to support the growth of much-needed housebuilding throughout the county with planned infrastructure developments.

Work to improve health and independent living for Staffordshire residents goes on and we have focused efforts on preventing people from going into hospital if not absolutely necessary. We are also doing more to ensure our young people are in a family environment whilst improving the lives of care leavers.

It remains priority to people that Staffordshire is a safe place to live and initiatives like our trading standards’ responsible knife sales operation helps to provide reassurance.”

Mike Sutherland, Cabinet Member for Finance, said:

“As we reach the end of the current financial year we have seen a reduction in our forecast overspend thanks to continued careful management throughout 2017/18.

Our latest forecast outturn for quarter four shows a £2m overspend which represents just 0.4 per cent of our overall budget. This compares to the quarter three forecast of £4.6million.

We have continued to drive efficiencies which has included working smarter across the organisation and rationalising our property portfolio whilst investing where it matters to secure long-term economic growth.

Like councils across the country, our main pressures come from adult social care and looked after children. Measures to address such pressures include increased 'edge of care' services to help children to remain in and return to the care of their families."

Report Summary: This report outlines the financial position of the county council including delivery of the Medium Term Financial Strategy.

Recommendation(s)

I recommend that:

- a. Cabinet Members note the fourth quarter finance position and advise of any further information or action required.

<p style="text-align: center;">Local Members Interest NA</p>

Cabinet – 18 April 2018

Fourth Quarter Budget Monitoring Report 2017/18

Recommendations of the Leader of the Council and Cabinet Member for Finance

- a. Cabinet Members note the fourth quarter finance position and advise of any further information or action required.

Report of the Director of Finance and Resources

Reasons for Recommendations: To inform Cabinet of the fourth quarter 2017/18 finance position and to invite their comments thereon.

Report Commissioner: Andrew Burns

Job Title: Director of Finance and Resources

Telephone No: 01785 27 6300

Email: andrew.burns@staffordshire.gov.uk

Latest Financial Summary

The following graphs summarise the financial performance of the council. Full details are contained in this report.

The graphs and charts are compiled using quarter 4 forecast information.

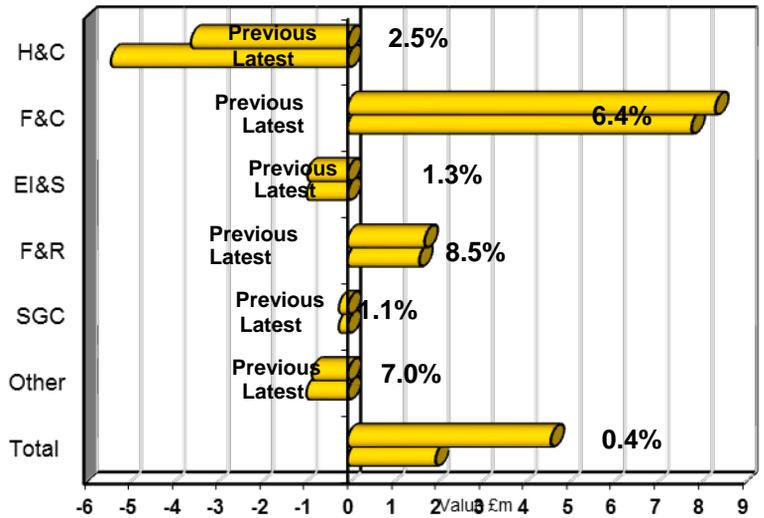
The latest revenue forecast outturn shows an overspend of £2.0m (0.4%), compared to the quarter 3 position of £4.6m (0.9%), a reduction of £2.6m. The pressures relate to delays in implementing the new Children's System (£3.7m), Looked after Children's pressures (£4.3m), and HR Terms and Conditions (£1.6m). Full details are contained within the report.

Progress on Innovation and Efficiency options is monitored monthly. Savings are categorised into confidence of delivery. The latest position shows that the savings are currently £11.8m below target. Those savings now classified as undelivered include – Transport Costs, Modernisation Programmes, Assistive Technology and Equipment, Communicator guides, Mental Health Income, Children's, Young People and Families System Transformation, Looked after Children's Costs, SEND Transports, and HR Cross Cutting Savings Initiatives.

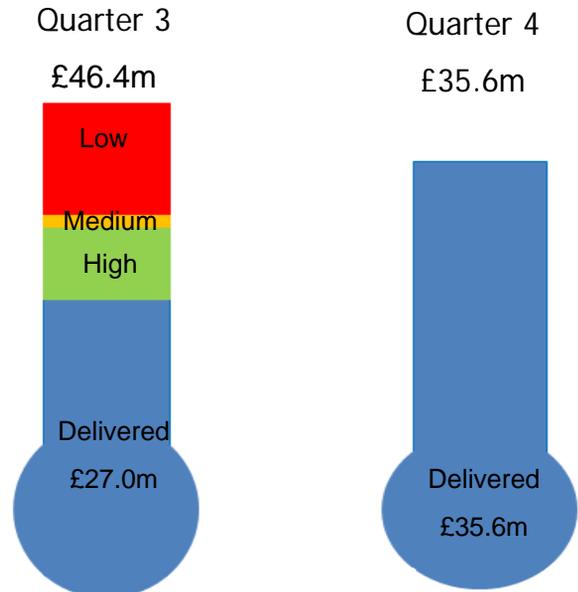
The latest capital outturn projection is £140.5m, compared to the quarter 3 position of £152.7m, a decrease of 8.0%. This projection is a fully funded position. This decrease is mainly due to slippage of project spend into 2018/19 including Dementia Centre of Excellence Project, Maintenance and Replacement Schemes, the A50 Project, Superfast Broadband, Shugborough walled garden, Lichfield Library project, and reduced costs of the Wedgewood Block move project. Full details are contained within the report.

Within the national context, the retail price index is currently 4.0%, and the latest consumer price index is 3.0%. GDP is estimated to have increased by 0.4% in the third quarter of 2017/18. Current unemployment figures show Staffordshire benefit claimant rate is below that of the West Midlands and Great Britain.

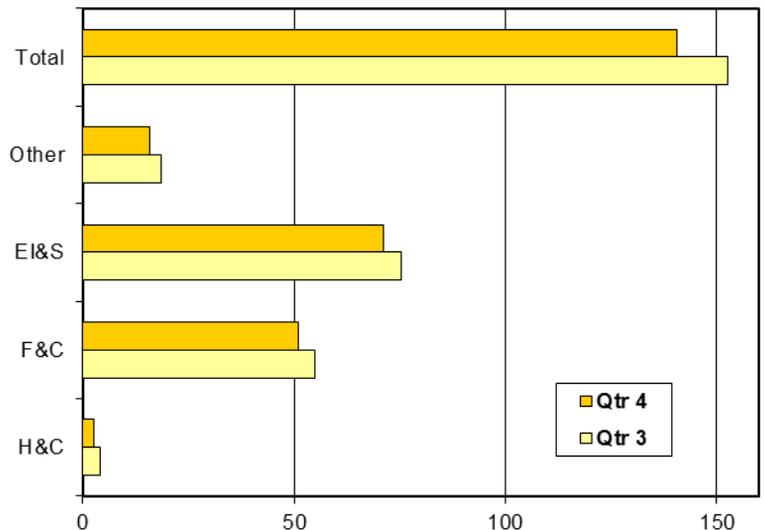
Revenue Budget Variance



Savings Tracker – Target £47.4m



Capital Programme



Introduction

The County Council is continuing to invest in schools, roads and jobs. The capital programme shows this investment in increasing the number of school places across the county; expanding and improving major transport links such as the A50 plus the additional investment for repairing potholes. The main financial pressure comes from social care as costs and demand are increasing in these services. Further detail is provided below.

Revenue Forecast

The latest revenue forecast outturn (as provided in appendix 2) shows a potential overspend of £1.996m (0.4%), compared to the quarter 3 forecast of £4.617m (0.9%). The following paragraphs consider the reduction of £2.621m and the key financial issues in each of the council's portfolios.

Health and Care

Forecast saving £5.382m (2.5%)

The forecast for Health and Care has increased from a saving position of £3.563m at quarter 3, a positive movement of £1.819m.

Adults Social Care and Safeguarding

Forecast saving £0.115m (0.3%)

The £0.283m overall forecast saving the service reported in quarter 3 has decreased to a forecast saving of £0.115m.

The forecast saving of £0.298m reported at quarter 3 for Learning Disability In House and Assessment & Care Management Services has reduced to £0.119m due to additional redundancy payments and additional staffing.

There continues to be a forecast pressure of £56,000 for the Welfare Benefits contract as reported at quarter 3.

There is a forecast saving of £52,000, which has increased by £11,000 since quarter 3, in Care Systems Development and Adult Safeguarding Enquiry Team due to vacant posts.

Care Commissioning

Forecast saving £5.267m (2.9%)

The overall forecast saving for Care Commissioning has increased by £1.937m from the quarter 3 saving of £3.330m.

The iBCF funding has been allocated to meet a range of cost pressures, investments and risks. The forecast outturn assumes that overspends for iBCF related activities will be managed within the grant.

As a result of withholding a performance payment for the Carers and Employment contract, the forecast saving of £0.503m reported at quarter 3 has been maintained.

There continues to be a range of savings across Commissioning of £0.194m as a result of various contract efficiencies and staff vacancies.

Lower operational activities on the Aiming High contract has resulted in an increased savings position of £0.185m since the quarter 3 position of £87,000.

Both Learning Disabilities placements and Mental Health placements are reported at break-even as a result of utilising £2.3m and £1.4m respectively from the iBCF.

Prisoners related care activities are forecast to save a further £0.150m making a total saving of £0.350m. This is due to a combination of lower care costs and fewer assessments.

There are a range of movements against Equipment budgets. Telecare is forecast to overspend by £0.192m an increase from quarter 3 by £92,000. This overspend is due to delays in implementation of the new contract. The Community Equipment contract is now forecast to save £0.180m, this is due to initiatives to control spend including maximising equipment return. Additional grant funding has been received for adaptations for fixed equipment, which will be used for the majority of costs resulting in a forecast saving of £0.226m. There are further general equipment savings of £90,000.

The forecast pressures of £3.081m for Older People are being contained within the iBCF funding. This overspend is due to residential and nursing care prices, which are continuing to rise for new admissions. The overall number of people in

residential and nursing care remains largely unchanged. The forecast is an increase of £28,000 since quarter 3.

The forecast for client income for Older People and People with Physical Disabilities is expected to overachieve by £2.128m. This is an increase in the forecast of £0.614m as a result of additional contributions in line with an increase in expenditure for long term care.

The 2017/18 MTFs made provision for contractual inflation and £1.2m of this provision is no longer required, an increased saving of £0.3m since quarter 3.

There is a £0.2m saving for the re-provision of additional homecare maintenance hours as these are now being managed within the reablement contract. A number of other movements on contracts have resulted in a forecast saving of £0.150m. There is also a forecast saving of £86,000 for Care Commissioning due to savings on Supplies & Services.

There is expected to be continued spend to support discharge to assess from hospital settings. Spending has currently been contained within the iBCF grant.

Families and Communities **Forecast overspend £7.819m (6.4%)**

The forecast for Families and Communities has decreased from an overspend position of £8.467m at quarter 3, a positive movement of £0.648m.

Children's Services *Forecast overspend £9.628m (9.5%)*

The £9.031m forecast overspend reported at quarter 3 has increased by £0.597m and we now forecast an overspend of £9.628m.

In addition to the pressure from the Children's System MTFs savings of £3.693m originally reported in quarter 1, increasing placement numbers have resulted in a further forecast overspend for Looked After Children compared to quarter 3, up from £3.791m to £4.272m. As mentioned in previous reports, the service is seeking to mitigate some of this pressure through further development of "Edge of Care" services. These are intended to help children to remain in, and return to, the care of their families. £0.250m from contingency funding has previously been provided to support this activity.

Home to School Transport is forecast to overspend by £0.715m compared to a forecast overspend of £0.823m at quarter 3; the reduction is due to efficiencies identified in travel arrangements.

Children with Disability (CWD) placements spending is forecast to overspend by £0.727m. This primarily relates to a further increase in number of children with disabilities requiring placement in residential provision

Additional expenditure within Provider Services on Special Guardianship Orders (SGO) and in-house Fostering payments, together with a further reduction in anticipated income from Inter Agency Adoption, has resulted in increase of £0.263m in forecast overspend since quarter 3 to £1.179m

Forecast savings on Early Help and Safeguarding Services are now £0.116m, having reduced from £0.247m at quarter 3, partly reflecting the continuing use of Social Work agency staff.

Smaller savings are forecast across other Children's Service areas including Case Management, Support Services and Partnership and Development, largely due to maintaining staff vacancies in support services. Anticipated income generated through the Education Psychology service has also increased. Together these forecast savings total £0.842m.

Education Services

Forecast saving £1.695 (20.3%)

The forecast saving is now £1.695m, an increase from the forecast of £0.565m reported at quarter 3.

As previously reported there has been a cost reduction of £0.590m following the Entrust contract renegotiations. A saving of £0.184m previously forecast on the behaviour support service, as a consequence of academy conversions, has now been resolved through further negotiations with Entrust and is now forecast to break even. We have also received refunds from Entrust for non Dedicated Schools Grant related expenditure of £0.208m.

Schools Pension charges are now forecast to save £0.421m. This follows a previous change in policy, which means the Council no longer incurs new pension costs relating to schools.

The previously reported change to the cost management of the PE centre leading to a saving of £52,000 remains. Admissions income to the school planning service is now forecast to over achieve by £62,000 as a result of an increase in the number of Primary Academy conversions. There are a range of other minor variances that total forecast savings of £0.175m.

Culture and Communities

Forecast - breakeven

The break even position forecast at quarter 3 remains. Although this position includes a number of forecast overspends and savings to highlight.

The Culture & Leisure Support budget is forecast to save £37,000 due to managed vacancy savings and a planned savings against the Culture & Communities central contingency.

The Archives Service is currently forecast to overspend by £50,000, due to the service needing to spend £60,000 in the relocation of the Lichfield Records Office archive and to enable the Lichfield Library to vacate existing premises..

The Arts & Museums Service is forecast to overspend by £74,000, primarily due to the non delivery of an ongoing MTFS saving of £82,000 as a result of delays vacating the Shire Hall Gallery. There are forecast savings of £8,000 arising from the cessation of actuarial strain payments and some planned savings.

A saving of £99,000 is forecasts against the residual Shugborough budget following the transfer of the Estate to The National Trust in 2016/17.

Rural

Forecast - breakeven

The break even position forecast at quarter 3 remains. This is made up of a number of forecast overspends and savings within Rural County to highlight.

Rural County and Rural Development are forecast to overspend by £71,000 due to part delivery of 2017/18 MTFS savings relating to the current Countryside Review. Savings have been made through managed vacancies and reduced vehicle hire set against both Countryside Estate (£53,000) and Environmental Advice (£18,000).

Costs of £19,000 are now being incurred on both the replacement of a Rights of Way database in Rural Development, which is required for statutory pathway maintenance recording, and towards meeting redundancy costs that are to be incurred across the whole service in 2017/18. The partially funding of redundancy costs in this year will then ensure that predicated MTFs savings relating to the Countryside Estate Review are fully delivered in future years.

Community Safety

Forecast saving £0.114m (1.8%)

Within Trading Standards, there is a forecast overspend of £50,000, reduced from £0.1m reported at quarter 3. This is due to delays in restructuring; as a result of the redesign work being behind schedule and ongoing negotiations with Trade Unions so full savings will be delivered later than planned. The quarter 4 position has reduced from quarter 3 due to the service receiving some one-off income from court proceedings.

There is a forecast overspend of £50,000 for the Coroners Service, which is as a result of North Staffordshire Coroners prior year charges being higher than forecast.

There are a range of savings forecast across a number of commissioning teams, largely due to maintaining vacancies in commissioning posts which are being used to manage the overspends above.

Economy, Infrastructure and Skills

Forecast saving £0.932 (1.3%)

The forecast for Economy, Infrastructure and Skills has increased from a savings positional of £0.914m at quarter 3, a positive movement of £18,000.

Business & Enterprise

Forecast saving £0.152 (11.3%)

The forecast saving for the service is £0.152m. This is an increase from the quarter 3 forecast of £65,000.

The latest forecast position is largely due to a revised income forecast figure from the Newcastle Ryecroft site as well as higher than anticipated income levels for Enterprise Centres.

Infrastructure and Highways

Forecast overspend £0.629 (2.4%)

There is a forecast overspend of £0.629m, which is an increase from the break-even position reported at quarter 3. The main changes are as follows.

The overspend on Developments and Improvements has increased by £0.109m as a result of falling income levels since quarter 3.

Highway Asset Strategy Management – there is still uncertainty around the forecast winter maintenance position, which is currently forecast to be £1.213m overspent. This is a £0.181m increase from the quarter 3 position and is linked to recent bad weather. Currently unallocated highway maintenance revenue budgets will be used to partially offset this additional expenditure on Winter Maintenance.

Regulation and Governance is now forecast to be overspent by £0.186m. This is a significant change from the £0.200m saving position at quarter 3 and is a result of the purchase of additional equipment in the highway data team and further information becoming available for the network management income figures.

Transport, Connectivity and Waste

Forecast saving £1.395m (3.6%)

The service is currently forecast to save £1.395m. This is an improved position from the quarter 3 saving position of £0.826m.

The Passenger Transport increase in forecast savings of £88,000 relates to the voluntary car scheme where operators have failed to comply with the grant terms and conditions and some have stopped operating, and the reduction in contract costs due to the Christmas period where operators provided a reduced service.

There has also been an increase in early delivery of savings in relation to concessionary fares and Your Staffordshire Card as a result of commercial operators changing services and a drop in patronage, which accounts for £98,000 of the improved savings position.

The Sustainability and Waste budget area is forecast to breakeven at quarter 4. This is an improved position from the forecast overspend position of £0.359m at quarter 3.

There is additional 'one off' landfill site income following the final settlement for the Poplars site along with a small reduction on forecast landfill costs, along with £0.338m of accumulated accruals where payments are no longer due. There is also a further reduction in forecast recycling credit tonnage and payments due to seasonal variations.

Furthermore, the forecast net overspend for the energy from waste budget has reduced by a further £0.1m at quarter 4 due to a reduction in Hanford disposal net costs.

El & S Support

Forecast savings £14,000 (1.3%)

The forecast for quarter 4 is a forecast saving of £14,000, due to reduced spending across a number of small budget headings.

Finance and Resources

Forecast overspend £1.627m (8.5%)

The forecast overspend relates to the non delivery of the MTFS saving - HR terms and conditions and purchase of annual leave, which have been partially offset by savings from vacant posts in HR which is now shown under Strategy, Governance and Change.

Strategy Governance and Change

Forecast saving £0.200m (1.1%)

There is a forecast non delivery of an MTFS saving of £0.3m relating to support in Districts and management restructure. This has been offset by savings from vacant posts and contract costs.

Trading Services

Forecast overspend £0.114m (16.5%)

Scientific services trading position is now forecast at £0.114m deficit, up slightly from £0.111m reported at quarter 3. The Cabinet decision to close the Scientific Services laboratory will result in a financial pressure.

Pooled Buildings and Insurances

Forecast saving £1.050m (7.5%)

There has been early delivery of a MTFS savings relating to the Stafford accommodation moves, in addition to other rationalisation of property, totalling £0.450m.

The Landlords Repair and Maintenance budget is forecast to save £0.6m due to delays in undertaking planned maintenance works, for example to fit in with service needs, and delays in receiving up to date non-schools conditions surveys.

Capital Forecast

Appendix 4 compares the latest capital forecast outturn of £140.5m, a decrease from the quarter 3 position, which was £152.7m. The key reasons for this decrease of £12.2m are set out in the following paragraphs.

Health and Care

Forecast spend £2.601m

There has been a reduction in forecast spend of £1.420m since quarter 3. This is due to slippage on the Dementia Centre of Excellence project to 2018/19 of £1.309m, a reduction in Decommissioning costs of £40,000, slippage on Changing places projects to 2018/19 of £30,000 and reduction of Feasibility budget of £40,000.

Families and Communities

Forecast spend £50.954m

Maintained Schools

Forecast Spend £42.320m

There has been a reduction in forecast spend of £1.495m. There has been rephasing of Branston Rd of £2.6m and Henhurst Ridge £0.591m into 2018/19.

There have also been new schemes in year for Anker Valley of £0.114m, and increased developer contributions of £1.676m.

Deferred Loans & Schools contributions of £0.324m into 2017/18 have been slightly offset by £0.114m being rephased into 2018/19 for William Amory Primary School.

Tourism and Culture

Forecast spend £8.396m

There has been a reduction in forecast spend of £1.907m since the quarter 3 report. There has been rephasing of projected spend into 2018/19 including £50,000 for Stafford History Centre, £0.452m for Lichfield Library project and

£1.469m for Shugborough walled garden. There has been an increase in the forecast spend for the museum move of £91,000, and removal of miscellaneous budgets of £27,000.

Vulnerable Children's Projects

Forecast spend £45,000

There has been a reduction in forecast spend of £0.318m since the quarter 3 report. This is due to the rephasing of the Vulnerable Children's capital allocation into 2018/19 in line with a budget review of £0.133m, and reduction in Families First ICT spend due to changes in the projects funding, reducing forecast spend by £0.185m.

Economy, Infrastructure and Skills

Forecast spend £71.195m

Economic Planning & Future Prosperity

Forecast spend £21.213m

There has been a reduction in the forecast spend of £3.483m since the quarter 3 report. This is due to rephasing of A50 into 2018/19 due to two weeks lost to cold weather of £1.877m, Superfast broadband slipping into 2018/19 due to BT targets not being met of £1.637m and other small variations across a number of projects.

There has been some small rephasing of Farms Maintenance budgets into 2018/19 of £67,000 which has been more than offset by the introduction of costs to support the rationalisation of farms stock of £0.120m.

Highways Schemes

Forecast spend £49.938m

There has been a reduction in forecast spend of £0.633m since the quarter 3 report. Forecast spend on the SWAR project has increased by £1.616m which has been offset by reductions to Barton under Needwood Project of £0.429m, Ventura Park Project of £0.257m, Raliegh Hall Project £0.722m and Coton Lane Project of £0.512m. There have also been small changes to 41 other schemes totalling a reduction of £0.329m.

Waste & Sustainability Projects

Forecast spend £44,000

There has been a reduction in forecast spend of £0.134m since the quarter 3 report. This is due to a combination of slippage into 2018/19 for Newcastle

HRWC of £48,000, Data Management System of £27,000 along with rephasing of general budgets of £34,000 and reduction in Biomass spend of £25,000.

Finance and Resources & ICT

Forecast spend £1.484m

There has been a reduction in forecast spend of £0.489m since the quarter 3 report. This is due to the significantly reduced scope and cost of the infrastructure refresh programme and the MAN and PSN refresh and hardware purchases have slipped into 2018/19.

Property

Forecast spend £13.670m

There has been a reduction in the forecast spend of £1.679m since the quarter 3 report. This is due to the reduced cost of the Wedgewood Block move project of £1.526m and a decrease in the Flash Ley refurbishing costs of £37,000.

Financial Health

Appendix 4 provides a forecast outturn performance against the key Financial Health Indicators approved as part of the 2017/18 budget setting process.

In October 2016, members approved the return to previous payment terms of 30 days for suppliers and this is now reflected in the financial health indicators. Within the new finance system, this financial health indicator is at 86%.

The level of outstanding sundry debt over 6 months old is £9.6m, this exceeds the target of £2.250m by £7.350m. If the pattern of previous years is followed with the financial year end this will reduce by £1m - £1.5m . The debt recovery process involves chasing by a range of methods with the eventual escalation to the external collection agent or to Legal for the possibility of a court decision to recover the debt.

The significant proportion of the debts owing over 6 months old relate to Staffordshire CCGs (£4.7m), Health and Care Client debt (£3.1m) and other SCC debt (£1.8m). The top 10 SCC customers are as follows:

NHS Stoke on Trent CCG	£1.403m
NHS North Staffordshire CCG	£1.403m
Wolverhampton City Council	£0.602m
Derby City Council	£0.477m
Stoke on Trent	£0.401m
SE Staffs & Seisdon Peninsula CCG	£0.175m
NHS East Staffordshire CCG	£0.131m
Network Rail	£0.122m
Birmingham Cross City CCG	£0.105m
Stafford Borough Council	£88,000

List of Appendices

- Appendix 1 – Corporate Checklist
- Appendix 2 – Revenue Forecast Outturn 2017/18
- Appendix 3 – Capital Forecast Outturn 2017/18
- Appendix 4 – Financial Health Indicators 2017/18

Appendix 1 – Corporate Checklist

Equalities implications:

Through the delivery of county council business plans, service delivery is increasingly reflecting the diverse needs of our various communities.

Legal implications:

There are no legal implications arising from this report.

Resource and Value for money implications:

The resource and Value for money implications are set out in the report.

Risk implications:

The risk implications concern the robustness of the forecast outturn which may change owing to pressures on services with a consequent effect on county council functions being able to keep within budgets and a potential call on balances.

Climate Change implications:

Staffordshire's communities are places where people and organisations proactively tackle climate change, gaining financial benefit and reducing carbon emissions' is one of the county council's priority outcomes. Through the monitoring and management of this outcome; climate change and carbon emissions are being addressed in an active manner.

Health Impact Assessment and Community Impact Assessment screening:

Not required for this report.

Report authors:

Author's Names: Rob Salmon, Rachel Spain, Nicola Lycett
Telephone No: (01785) 85 4454
Location: Staffordshire Place No.2

Revenue Forecast Outturn 2017/18

	Revised Budget Qtr 4 £m	Forecast Outturn £m	Variation £m
<u>Health and Care</u>			
Public Health & Prevention	(6.597)	(6.597)	0.000
Adult Social Care & Safeguarding	42.951	42.836	(0.115)
Care Commissioning	182.245	176.978	(5.267)
Health and Care Total	218.599	213.217	(5.382)
<u>Families and Communities</u>			
Children's Services	100.946	110.574	9.628
Children's Public Health	(2.951)	(2.951)	0.000
Education Services	8.346	6.651	(1.695)
Culture and Communities	7.078	7.078	0.000
Rural	2.160	2.160	0.000
Community Safety	6.394	6.280	(0.114)
Families and Communities Total	121.973	129.792	7.819
<u>Economy, Infrastructure and Skills</u>			
Business & Enterprise	1.346	1.194	(0.152)
Infrastructure & Highways	26.502	27.131	0.629
Transport, Connectivity & Waste	38.225	36.830	(1.395)
Skills	3.634	3.634	0.000
El&S Business Support	1.063	1.049	(0.014)
Economy, Infrastructure and Skills Total	70.770	69.838	(0.932)
Finance and Resources Total	19.130	20.758	1.627
Strategy, Governance and Change Total	18.499	18.299	(0.200)
Traded Services	(0.692)	(0.578)	0.114
TOTAL PORTFOLIO BUDGETS	448.279	451.326	3.046
<u>Centrally Controlled Items</u>			
Interest on Balances & Debt Charges	36.119	36.119	0.000
Pooled Buildings and Insurances	14.004	12.954	(1.050)
Trading Services Reserves	0.000	0.000	0.000
Contingency Position	3.746	3.746	0.000
TOTAL FORECAST OVERSPEND	502.148	504.145	1.996

CAPITAL PROGRAMME 2017/18

	<u>3rd Quarter</u> <u>Budget</u>	<u>Enhancements to</u> <u>Programme</u>	<u>4th Quarter</u> <u>Budget</u>
	£m	£m	£m
Health and Care			
Care and Independence	4.021	(1.420)	2.601
Health and Care Total	4.021	(1.420)	2.601
Families and Communities			
Maintained Schools	43.815	(1.495)	42.320
Academy Conversion Residual	0.034	0.000	0.034
Rural County (Countryside)	0.225	(0.066)	0.159
Vulnerable Children's Projects	0.363	(0.318)	0.045
Tourism and Culture	10.303	(1.907)	8.396
Families and Communities Total	54.740	(3.786)	50.954
Economy, Infrastructure and Skills			
Economic Planning & Future Prosperity	24.696	(3.483)	21.213
Highways Schemes	50.571	(0.633)	49.938
Waste & Sustainability Projects	0.178	(0.134)	0.044
Economy, Infrastructure and Skills Total	75.445	(4.250)	71.195
Trading Services - County Fleet Care	0.450	(0.025)	0.425
Property	15.349	(1.679)	13.670
Corporate Leased Equipment	0.200	0.000	0.200
Finance, Resources & ICT	2.473	(0.989)	1.484
Total	152.678	(12.149)	140.529

Financial Health Indicators 2017/18

Indicator	Current Performance	
<u>Debtors</u> Level of outstanding general debtors more than 6 months old does not exceed £2.25m (Current Performance – £9.6m)		
<u>Payments to suppliers</u> At least 90% of invoices have been paid within 30 days of us receiving them during the last quarter (Current Performance – 86%)		
<u>Monitoring</u> Quarterly financial monitoring reports have been issued to Cabinet during the last 12 months The council's most recent revenue outturn forecast did not vary by more than +/-2% when compared to the overall revenue budget Monthly monitoring reports of progress against MTFS savings have been produced for the Senior Leadership Team during the last 12 months	  	
 Indicator not met	 Indicator not met by small margin	 Indicator met